EXHIBIT A-3

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NORTH SHORES CONSULTING INC.

INVOICE

282 E. Sycamore Street Columbus, OH 43206 Phone 443.745.0687 Email tbrod@northshoresconsulting.com

INVOICE #1-15 DATE: JANUARY 31, 2014

TO: For: River Terrace Estates

Mr. David Stewart Foundation for Health Care Continuums 2517 Myers Park Court Brentwood, TN 37027

HOURS	RATE	AMOUNT	
7.20	\$350/hr.	\$2,520.00	
		\$2,520.00	

Make all checks payable to North Shores Consulting Inc.

Thank you for your business!

Case 14-11829-reg Doc 355-3 Filed 02/25/15 Page 3 of 3 RIVER TERRACE ESTATES, INC. TIME SHEETS

JANUARY

Date	Time	Activity
1-Jan		
2-Jan		
3-Jan		
4-Jan	0.50	Updating weekly cash forecast
5-Jan	0.20	Email
6-Jan	0.20	Email
7-Jan		
8-Jan		
9-Jan		
10-Jan		
11-Jan		
12-Jan		
13-Jan	1.00	Call with B Guy, D Stewart
14-Jan		
15-Jan	1.00	Call with B Guy, D StewarT
16-Jan		
17-Jan		
18-Jan		
19-Jan	1.50	Creation of January 2015 budget and related weekly reports
20-Jan		
21-Jan	0.40	Review of weekly forecast and email
22-Jan		
23-Jan	0.30	Email of MOP, weekly forecast
24-Jan	0.40	Update of weekly forecast
25-Jan		
26-Jan	0.20	Email
27-Jan	0.50	Update to weekly forecast
28-Jan	0.30	Calls with B Guy
	0.50	Update to weekly variance reports and email
29-Jan		Call with D Stewart
	0.10	Call with B Guy
30-Jan		
31-Jan		_
JAN TOTALS	7.20	=